ANNUALREPORT

CONNECT - CREATE - EMPOWER





Dear Shareholders and Friends,

As I reflect on 2018, I recall our successes, challenges, changes, and new opportunities before us as a company. Clearinghouse CDFI posted another strong year of growth as we passed the half billion mark in total assets, finishing with \$510 million. We provided economic opportunities to many, while addressing complex and pressing social issues, through our creative financing. This success is only possible by working together with you, our investors, borrowers, employees, partners, and friends. Looking ahead, I am confident that Clearinghouse CDFI will continue connecting, creating, and empowering everyday people – resulting in even greater positive impacts in the communities we serve.

Attracting new capital and deploying it efficiently creates real value for our shareholders. 2018 marked our 19th consecutive year of profitability, with \$5.7 million in net income. Through retained earnings and \$3.5 million in new equity raised, we increased our equity capital by 14%. In 2018, we also received a new Financial Assistance Award, our first Capital Magnet Fund Award, and a third CDFI Fund Bond Guarantee Program issuance, now totaling \$350 million with \$196 million in outstandings. This consistent level of corporate growth, self-sufficiency and earnings is unmatched by any other CDFI.

These new investments increased our lending capabilities resulting in more innovative and impactful lending. In 2018, we funded **58 loans totaling \$139 million**. This provided our borrowers with the critical resources necessary to pursue and attain their goals. Last year, our borrowers served approximately 50,000 families in high-poverty neighborhoods, built 1,000 affordable housing units, and created 1,700 jobs.

We are committed to fostering meaningful impact in our communities beyond our core business activities. During 2018, our **employees volunteered a total of 1,780 hours** to mission-driven organizations throughout our service area. For the third consecutive year, we hired talented disadvantaged high

school students as part of the Allen Peters Baldwin 'B' BOLD internship program, empowering the next generation of impactful leaders. Clearinghouse CDFI was one of just two Small OC Workforce companies recognized by the **Orange County Business Journal as one of its Civic 50 most community-minded businesses.** Achievements like these exemplify our collective ability to connect with one another and help shape the future.

Affecting change is a team effort which requires trusted partnerships. Last year we strengthened our commitment to Indian Country. We became the first CDFI to make an equity investment in Native American Bank, a tribal-owned, regulated financial institution. We hope this partnership will enable us to deploy additional funds in projects benefiting Native Americans both on-and-off sovereign lands.

As a proud B Corporation we worked hard to strengthen our internal and external impacts. We launched the RIPPLE Initiative - inspiring our borrowers to expand and measure their own impact. As a testament to our team's relentless pursuit of building a better business, we were awarded the 2018 Best for the World Overall Award from B Lab. Clearinghouse CDFI Board and Committee members collectively contributed over 430 hours last year, bringing their diverse perspectives and valued insights to our corporate governance. This level of commitment connects us to the low-income and underserved people and communities we serve, as well as our many financial partners.

Your commitment allows us to continue balancing growth, profit and purpose. Our capital facilitates an inclusive economy and improves lives throughout our service area. We thank you for your continued support and remain committed to pursuing new and impactful programs. Our future success is fueled by our partnerships, our communities, and our shared vision: to Connect, Create, and Empower.

Douglas J. Bystry
President / CEO









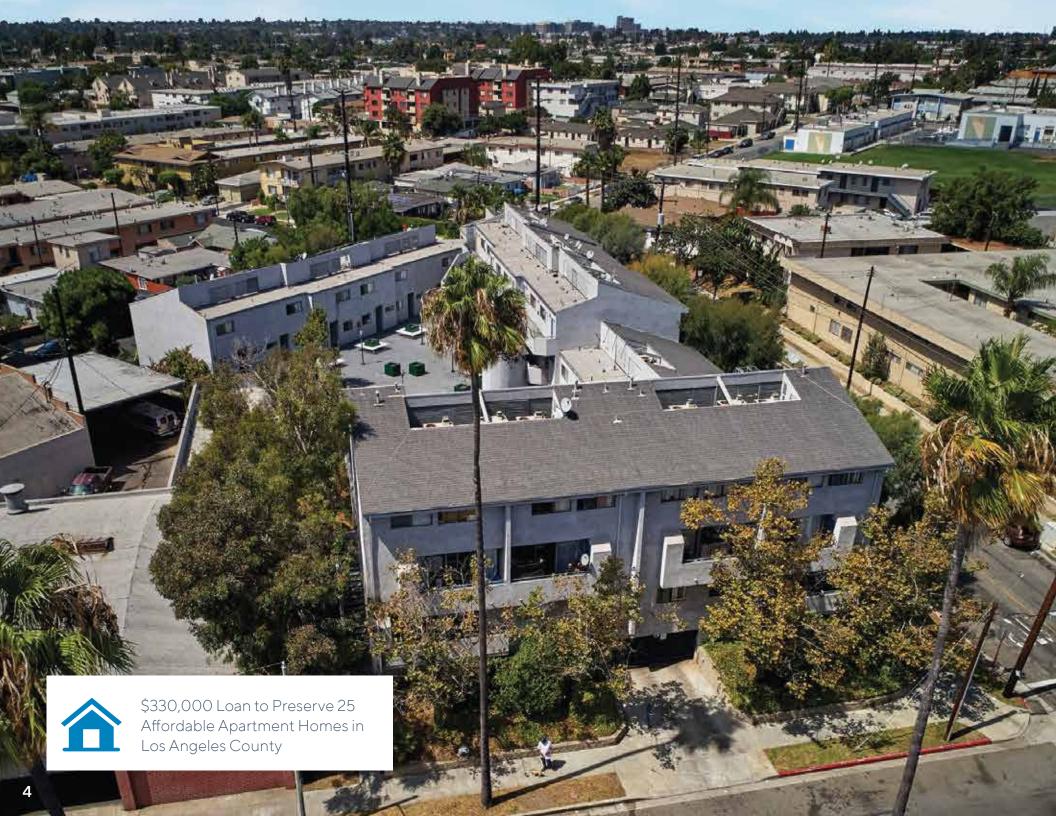


MEETING OUR MISSION:

Clearinghouse CDFI provides economic opportunities and improves the quality of life for lower-income individuals and communities through innovative and affordable financing that is unavailable in the conventional market.

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LA Family Housing

\$330,000 LOAN - INGLEWOOD, CA

LA Family Housing Corporation (LAFH) is a nonprofit dedicated to helping homeless and low-income individuals find long-term, stable housing solutions. LAFH has served Los Angeles County for 35 years.

Clearinghouse CDFI provided a \$330,000 loan for LAFH to refinance an affordable, 25-unit apartment building in a highly populated area of Inglewood, CA.

Clearinghouse CDFI's loan allows LAFH to maintain the affordability of all 25 units—consisting of two- and three-bedroom apartments—for the next 39 years. This includes:

- 9 units for households earning ≤ 35% of area median income (AMI)
- 9 units for households earning < 50% of AMI
- 4 units for households earning < 60% of AMI
- 3 units for households earning < 80% of AMI





- Jo-Anne Cohen, Director of Asset Managment, LA Family Housing



El Vado

\$3.24MM LOAN - ALBUQUERQUE, NM

The El Vado Motel (El Vado), built in 1937, is one of New Mexico's first iconic Route 66 motels. It has provided lodging for weary motorists traveling this historic stretch of highway for decades. However, in recent years the motel had deteriorated, becoming an eyesore and blight in the city of Albuquerque.

Clearinghouse CDFI provided a \$3.24MM loan to redevelop the motel, and create a mixed-use community asset. The revitalization effort honors the culture and history of the past, while paving the way for future growth.

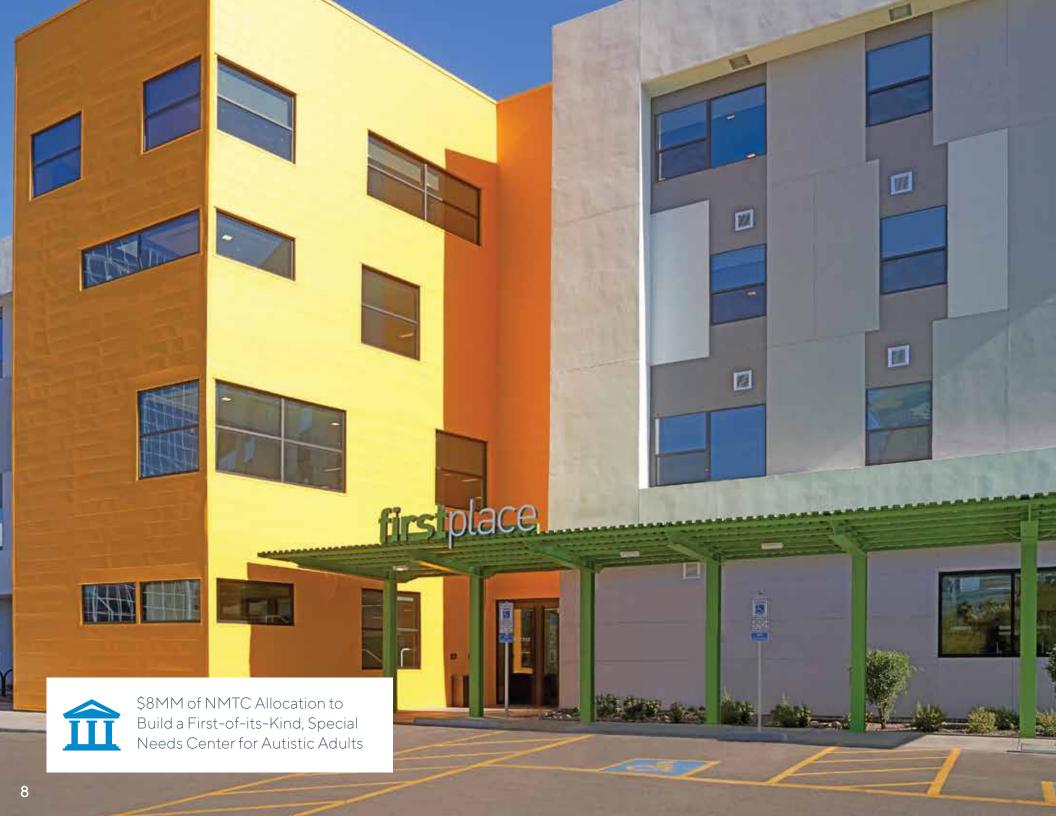
The updated motel opened to the public in 2018. It includes "pods" that feature local, start-up businesses and restaurants—offering a unique opportunity for small business owners to establish themselves. Motel redevelopment created 100 construction jobs and 30 permanent jobs.





"With Clearinghouse CDFI, we knew from the very beginning that we would solve any obstacle we encountered together. We could never have done a project like this without Clearinghouse CDFI, and we look forward to doing more mixed-use, redevelopment projects together in the future."

- Chad Rennaker, President, Palindrome Communities



First Place

\$8MM OF NMTC ALLOCATION - PHOENIX, AZ

Clearinghouse CDFI financed a first-of-its-kind, innovative center for First Place AZ—an Arizona nonprofit—to help autistic adults gain community and independence. The new First Place-Phoenix includes supportive housing, a transitional learning facility, and a venue for experts specializing in autism to convene.

Clearinghouse CDFI provided \$8MM of NMTC allocation for construction. Development of First Place-Phoenix was made possible through the collaboration of nearly 100 public, private, and charitable organizations.

The new 81,000 sq. ft. facility offers 55 supportive housing units in a low-income area, near public transportation, including light rail. First Place-Phoenix services include:

- First Place Transition Academy -a highly structured program building career-readiness skills
- First Place Global Leadership Institute advances education/training of service providers, professionals, and physicians
- Wellness coaching, meal preparation, benefits counseling, and safety support/assistance
- Community and social integration and functional life skills development







Red Lake Retail

\$2.81MM LOAN - RED LAKE, MN

Red Lake Nation in Minnesota is home to the Red Lake Band of Chippewa Indians—a 10,000 member tribe which has been in existence since the 17th century. The Red Lake Retail Trading Post is owned and operated by the Tribe and has served its members on reservation since 1986.

Clearinghouse CDFI purchased a \$2.81MM participation in a \$6.5MM loan from Native American Bank. This loan to the Red Lake Band of Chippewa Indians facilitated a new, expanded Red Lake Retail Trading Post. The loan was guaranteed by the U.S. Department of Agriculture

Additional project funds were sourced through various community development partners, including:

- Travois (NMTC) and PNC Bank (NMTC Purchaser)
- Midwest Minnesota CDC (Lender)
- First Nations Oweesta Corporation (Bridge Lender)

Once complete, the 27,000 sq. ft. Red Lake Retail Trading Post will increase jobs and provide more products for the Red Lake community.





"The Red Lake Nation appreciates Clearinghouse CDFI providing the gap financing for our new trading post, fueling station, laundromat and retail space located on our Red Lake Reservation, serving the Red Lake Band of Chippewa Indians. Clearinghouse CDFI enthusiastically came to the table with a spirit of collaboration with Native American Bank and all the private, public, government, nonprofit, and tribal entities involved to make possible this much needed project. Clearinghouse CDFI's experience in supporting projects in Indian Country was very evident and added value to our endeavor."

- Harvey Roy III, CEO, Ogaakaaning Enterprises



The Teen Project

\$3.28MM LOAN - TRABUCO CANYON, CA

The Teen Project (TTP) is a nonprofit serving at-risk, homeless, and sex-trafficked young women, ages 15-25, many from foster care. Founded in 2007, TTP focuses on sobriety, education, and mentoring. They provide free services and transitional housing for clients.

Clearinghouse CDFI financed a \$3.28MM loan for TTP to acquire five secluded, single-family residences in Southern CA

This project created homes for 30 low-income, homeless women—a sanctuary offering an independent and service-enriched living environment and a new chance at life. TTP has helped more than 900 young women find safety and sobriety. It is the only center in Southern CA that combines a full continuum of treatment and vocational training specifically for young women in need.





"Clearinghouse CDFI, you supported us when we launched our charity 10 years ago. Because of you, we are now 126 beds strong. This property acquisition for victims of human trafficking was more than we ever imagined possible. Thank you for believing in us and saving so many lives. We are forever grateful."

- Lauri Burns, Founder / Executive Director, The Teen Project



Centennial Healthcare, LLC

\$11.3MM LOAN - LAS VEGAS, NV

Clearinghouse CDFI provided \$11.3MM in financing to Centennial Healthcare, LLC for the construction of a 72-bed skilled nursing facility in Las Vegas, NV.

The new Centennial Hills medical center offers 24-hour skilled nursing care for patients, including low-income individuals and those on Medicaid/Medicare. The service-rich environment includes room and board, medical supervision, and extended nursing care, which is otherwise unavailable in assisted living and residential care homes.

This project created 220 construction jobs and 96 permanent, full-time jobs.



Impacts Since Inception





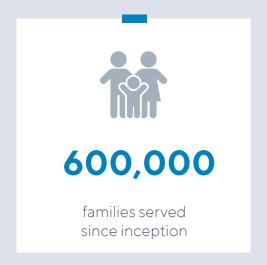
1.8 Million

total clients served since inception









2018 Impacts



loans in 2018 funded to women and/or minority led organizations



30 Homes

created for homeless victims of human trafficking and/or abuse in 2018



\$8.3 Million

funded to Native American - owned enterprises in 2018



to borrowers serving
high-poverty neighborhoods,
impacting **50,000**families in 2018



\$26.5 Million

in New Markets Tax Credits deployed in 2018



1 in 3

projects funded in 2018 feature energy and water efficient practices





Douglas J. BystryPresident / CEO



Andrew Gordon Arizona Market President



Brian MaddoxChief Production Officer / Director of NV Operations



Jay HarrisonChief Investment
Officer



Kristy Ollendorff Chief Credit Officer



Terrin EnssileChief Financial
Officer



Alanna SmithDirector of Marketing



Cesar PlascenciaOffice Coordinator



Gabriella BrusseauReceptionist/
Administrative Assistant



Julie Jongsma Sr. Accountant



Alex Aguilar Construction Loan Specialist



Chris McMartinOpportunity Fund
Manager



Guy KrikorianController



Justin MerletteAssistant Loan
Servicing Manager



Amanda Virrey
Commerical Loan
Processing Manager



Colin WegenerAssistant Controller



Jatin MehtaSr. Accountant



Kathy BonneyDirector Business
Operations/HR



Avery Ebron Impact Lead



Debra KramerConstruction Loan
Specialist Manager



Jesse Cruz SoCal Market Representative



Lacey Dixon Loan Funder



Lauren ManaliliCommercial Loan
Funder



Michelle Taylor Loan Servicing Manager



Roscelle Shands Commercial Loan Funding Manager



Ted ChienUnderwriting Manager



Lawrence Chavez New Mexico Market Representative



Natasa Radosavljevic Marketing Assistant



Sabrina TranMarketing Analytics
Manager



Tyler HagenCollateral Specialist



Lorey LouiePortfolio Analyst



Pearl Curbelo
Production Assistant NV



Scottie Schindler Sr. Commercial Underwriter



Violeta Stolpen Impact Writer & Analyst



Lundi Chea NMTC Asset & Compliance Manager



Randy Dixon
Sr. Small
Business Underwriter



Sophia Barcelo Loan Servicing Specialist



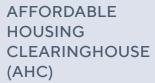
Taylor LajoieAssistant Commercial
Loan Funder



Melissa Brown Portfolio Manager



Ricky Ha NMTC Staff Accountant

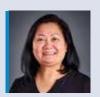




Brenda RodriguezAHC Executive Director



Janell Abarca Sr. Housing Counselor



Helen TranHousing Counselor

PARTNERS IN OUR MISSION



Back Row Left to Right: Gary Dunn, Mark Rebal, David Levy, Brian Riley, Susan Montoya, Jeff Talpas, Chris Walsh, Claudia Lima, Glen Pacheco, Lisa Dancsok, Robert McAuslan **Seated Left to Right:** Kelvin James, Pat Neal, Alva Diaz

Not Pictured: Ray Nayar



"My years of work with the Fair Housing Council of Orange County have made me realize that while housing is important, it alone is not sufficient to address issues of social and economic justice. For that, it takes access to opportunity. The community development made possible through CCDFI financing helps create that opportunity."

- David Levy, Fair Housing Council of OC

Board of Directors

Gary Dunn - CHAIR

Banc of California - Retiree

Alva Diaz

Wells Fargo

Brian Riley

State Bank of Arizona

Chris Walsh

Partners Bank

Claudia Lima

CIT

David Levy

Fair Housing Council of OC

Glen Pacheco

First Choice Bank

Jeff Talpas

BBVA Compass

Kelvin James

Bank of Hope

Lisa Dancsok

Arizona Community Foundation

Mark Rebal

Nano Banc

Pat Neal

Neal Estate, Inc.

Robert McAuslan

Western Alliance Bancorporation

Susan Montoya

CRA Executive

Ray Nayar

AOF / Pacific Affordable

Housing - Retiree

Loan Committee

Glen Pacheco - CHAIR

First Choice Bank

Gary Dunn

Banc of California - Retiree

Dino Browne

Las Vegas Urban League

Laura Green

First Foundation Bank

Melody Winter Head

Federal Reserve Bank of San Francisco

Patricia Dixon

CalPrivate Bank

Waheed Karim

Banner Bank

Wesley Wolf

Wolf & Company, Inc.



"Being on the Loan Committee as the community member allows me to work with a team of business professionals that have a common goal of providing quality loan underwriting services to the communities that Clearinghouse CDFI services."

-Wesley Wolf, Wolf & Company, Inc.

Arizona Board of Advisors

Andrew Gordon - CHAIR

Clearinghouse CDFI

Craig Williams

Snell & Willmer

David Castillo

Native Capital Access

John Prince

Highland Financial Consulting

Jonathan Koppell

ASU Watts School of Public Service and Community Solutions **Douglas Bystry**

Clearinghouse CDFI

Ken Burns

Arizona Commerce Authority

Michael Lefever

Wells Fargo

Paul Hickman

Arizona Bankers Association

Tim Bruckner

Alliance Bank of Arizona



"Arizona benefits greatly from community projects financed by Clearinghouse CDFI. Annual loan volume more than doubled since Arizona MultiBank combined with Clearinghouse CDFI in 2015. I'm also delighted that, in 2018, Clearinghouse CDFI brought \$13.5M in NMTCs to Phoenix and the San Carlos Apache Indian Reservation."

- Michael Lefever, Wells Fargo

Community / NMTC Advisory Board

David Levy - CHAIRFair Housing Council of OC

Delores Brown CEDC, Inc.

Alan WooSanta Ana Unidos

Andrew Michael
Partnerships for Change

Gerald Sherman

Bar K Management Company

Raymond Turner

Temple Missionary Baptist Church

Stanley Tom

Valley Small Business Development Corp.

Tim Johnson

City of Federal Way



"My participation on the Advisory Board has enlightened me on the community development potential of Clearinghouse CDFI—one the most active and innovative lenders. I am fascinated and proud to be a member of the Advisory Board and look forward to the next impactful project."

- Stanley Tom, Valley Small Business Development Corp.

Native American Advisory Board

Gerald Sherman - CHAIRBar K Management Company

Bob CrothersCitizen Potwatomi CDC

David Murray Native Capital Access

Karlene Hunter Native American Natural Foods

Shawn Nelson Father Sky & Mother Earth ART

Lenell CarterSan Pasqual Tribe
IPAI Community Loan Fund



"I thank Clearinghouse CDFI's Native Advisory Board for allowing me the opportunity to participate in discussions and activities that assist underserved communities and I look forward to a very productive 2019!"

- Lenell Carter, San Pasqual Tribe IPAI Community Loan Fund

Arizona Investment Committee

Andrew Gordon - CHAIR
Clearinghouse CDFI

Cyndi Franke-Hudson Wells Fargo

Edward Celaya Mutual of Omaha Bank - Retiree **Esperanza Martinez** National Bank of Arizona

Lisa Van Ella State Bank of Arizona

Tim Bruckner Alliance Bank of Arizona



"I am very happy to be a part of Arizona MultiBank, a division of Clearinghouse CDFI. Though Arizona MultiBank has been active in Arizona for over 27 years, joining forces with Clearinghouse CDFI has allowed Arizona MultiBank to increase lending and increase impact within our community. I am excited to see what the future will bring for these great companies and glad to be a part of the organization."

- Tim Bruckner, Alliance Bank of Arizona

Asset Review Committee

Glen Pacheco -CHAIR First Choice Bank **David Sharp**Pacific Western Bank

Joe ChenFirst General Bank

Mark Rebal Nano Banc

Elsa Monte
Pacific Western Bank

John Marder First Bank **Melinda Costa**Wells Fargo



"It has been a pleasure to support the work of the Clearinghouse CDFI these past 14 years. Clearinghouse CDFI plays a very important role in providing credit for community development projects in the western region, and I am so proud to have been part of its growth."

- Elsa Monte, Pacific Western Bank

ALCO Committee

Brian Riley - CHAIR State Bank of Arizona

Craig KardokusFirst Foundation Bank

David LevyFair Housing Council of OC

Michael Solomon Charles Schwab Bank

Steve HermanCalifornia Bank & Trust (Zions)

Susan Montoya CRA Executive

Rama Mohan Rao Amara State Bank of India



"It has been an honor to serve alongside my colleagues on the ALCO Committee for Clearinghouse CDFI. The ALCO Committee includes seasoned financial executives that provide the guidance and oversight needed to deliver more capital to underserved markets."

- Steve Herman, California Bank & Trust (Zions)

Outreach Committee

Susan Montoya - CHAIR CRA Executive

Arturo Pérez U.S. Bancorp Barbara Boone

Western Alliance Bank

Bruce Gumbiner Cathay Bank Gary Dunn

Banc of California - Retiree

Joy Hoffmann Bank of the West



"I have supported many agencies over my career but I can say without a doubt that Clearinghouse CDFI has proven to be an agency of tremendous strength with razor-sharp focus achieving exceptional results. The staff and board of directors are the highest of quality and it has been a pleasure to support the mission of Clearinghouse CDFI for the last 20 years."

- Susan Montoya, CRA Executive

In Memory of Mike McCraw



Our dear friend and long time NMTC Advisory Board member Mike McCraw passed away on December 25, 2018. Mike was a remarkable human being who was a trailblazer in community and economic development. He was the President and CEO of California Southern Small Business Development Corporation for 24 years, providing capital and opportunities to numerous small businesses throughout California.

Mike introduced Clearinghouse CDFI to Market Creek, our first ever New Markets Tax Credit project in 2002. Working with Joe Jacobs, Jennifer Vanica, and the Jacobs Foundation, he was relentless in obtaining long-term financing for this shopping center in a low-income area. Because of Mike's leadership and our involvement, Market Creek became the premier example of how community development should occur.

Mike was an exceptionally committed and involved NMTC Advisory Board member for 14 years. He and Doug Bystry were brothers on both a professional and personal level with shared passions and a fond and deep friendship.

Mike will be greatly missed by all who knew him.



Class A Investor



Class A Investor Class C Investor NMTC Investor Lender



Class A Investor



Class A Investor Lender



Class A Investor Depositor Class C Investor Lender



Class A Investor Depositor



Class A Investor



Class A Investor Lender



Class A Investor



Class A Investor Depositor



Class A Investor Lender



Class A Investor Lender



Class A Investor Lender



Class A Investor Lender



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Class A Investor



Class A Investor



Class A Investor Lender



Class A Investor



Class A Investor



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Class A Investor Class C Investor Lender



Class A Investor Lender



Class A Investor Lender



Class A Investor



Class A Investor



Class A Investor

RANCHO SANTA FE THRIFT & LOAN

Class A Investor



Class A Investor



Class A Investor Depositor



Class A Investor



NMTC Investor



NMTC Investor



Lender



Lender



Depositor



Depositor





Class A Investor

NMTC Investor

Lender



Class A Investor

Lender



Class A Investor

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Class A Investor

Class A Investor



Class A Investor Lender



Class A Investor



Class A Investor



Class A Investor



Class A Investor



Class A Investor



Class A Investor



Class A Investor NMTC Investor Lender



Class A Investor



Class A Investor



Class A Investor

AMERICAN BUSINESS BANK

Class A Investor



Class A Investor



Class A Investor



Class A Investor



Class A Investor



Class A Investor Lender



Class A Investor



Class A Investor

HSBC Bank USA, N.A.

Class A Investor



Class A Investor



Depositor



Class C Investor



Class C Investor



Class C Investor Lender



Lender



Lender



Capital for Communities -Opportunities for People

BGP Qualified Issuer



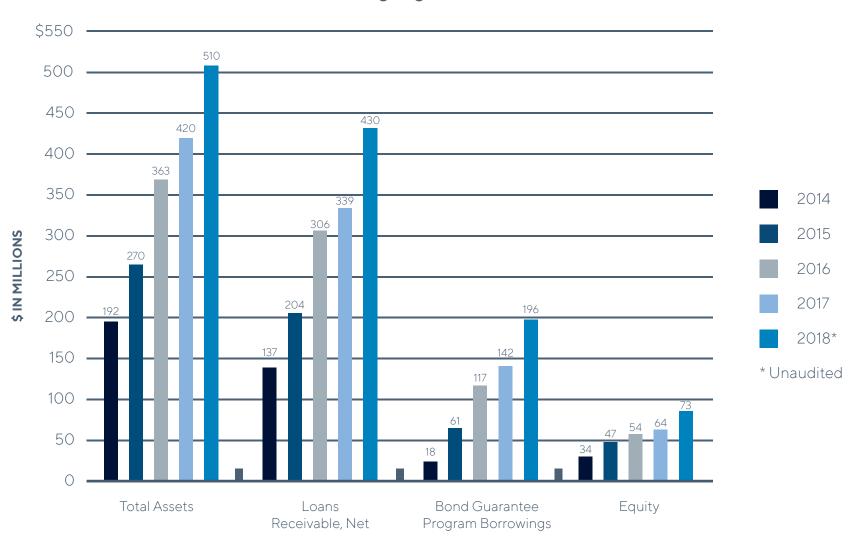
Lender **BGP** Qualified Issuer



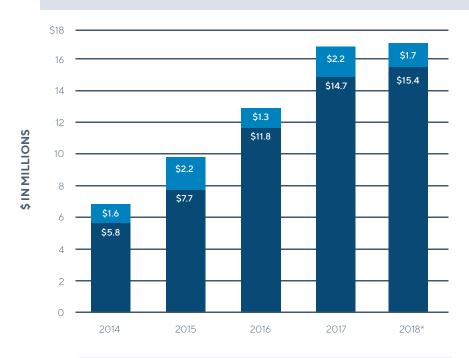
Lender

2018 Financial Information

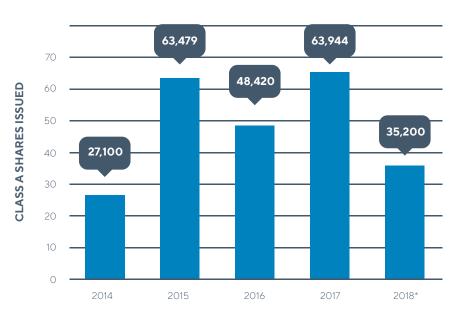
Selected Financial Highlights 2014-2018



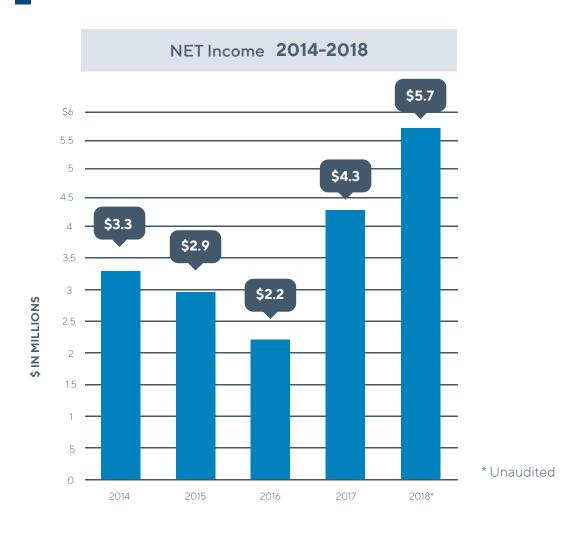
Net Interest Income / New Markets Tax Credits Income











Total Asset Size
Milestone: **\$510MM**

ending



2018 Construction Milestones

- CCDFI Construction Lending: CCDFI funded a total of \$36MM in 2018, 14.4% of the \$250MM total funded since inception.
- Total Indivudals Served: CCDFI funded new construction projects serving over 20K individuals in 2018.
- Construction Complete Mesquite Library, Mesquite, NV: A new library branch and auxiliary learning center offer
 a hub for learning, careers, and events in this low-income community. CCDFI provided \$10MM of NMTC allocation.
- Construction Complete CARE Community Center—Oakland, CA: Development of the new CARE Center
 allowed Lao Family Community Development to expand services for people facing homelessness and other
 challenges to reach 15K individuals annually. CCDFI provided a \$7.67MM NMTC leveraged loan.



2018 Core Milestones

- CCDFI Opportunity Zone Initiative: Launched in 2018; Completed first investment in 2019—acquisition of vacant land in Los Angeles, CA for development into a 31-unit, multi-family apartment building including affordable units.
- **Capital Magnet Fund**: CCDFI was awarded a \$3.2MM grant from the U.S. Dept. of Treasury CDFI Fund to finance the development of affordable housing in CA, AZ, NV, and NM.
- **Financial Assistance & Disability Opportunity Fund Awards:** Clearinghouse CDFI received two awards from the U.S. Dept. of Treasury CDFI Fund: \$850K to finance educational and vocational projects; and \$400K to finance single-family group homes and multi-family assisted living projects for disabled individuals.
- **CDFI Bond Guarantee Program (BGP)**: CCDFI closed a \$150MM bond—the largest, single bond loan to ever be originated through the U.S. Treasury's CDFI BGP, and CCDFI's third issuance, for a total of \$350MM.



2018 Healthy Food Loan Milestones

- CCDFI Food Related Lending: CCDFI funded \$5.45MM in 2018 to provide healthy food access for minority communities located in food deserts. These loans serve 26K individuals.
- **FreshWorks Membership**: CCDFI became a California FreshWorks member to help increase access to affordable, healthy food in low-income and underserved communities.
- Project Spotlight Red Lake Retail—Red Lake, MN: Development of a new retail center will provide products and services—including a larger deli and fresh produce—for members of the Red Lake Band of Chippewa Indians and local community. CCDFI purchased a \$2.81MM participation in a \$6.5MM loan.
- Project Spotlight Community Foods Market—Oakland, CA: Construction of a new supermarket will provide fresh
 food access and create 60 jobs in a low-income area that has been a food desert since the 1970's. CCDFI purchased
 a \$1.6MM participation in a \$6.1MM NMTC source loan.









Staff hours volunteered: **1,780 HOURS**



















- Customers
- Changemaker
- Overall











In Memory of CCDFI Friend and Associate,

Atan Orechwa

Alan Orechwa served Clearinghouse CDFI in many capacities throughout the entire 22-year history of our company. He was our longtime Board Chairman, Chief Financial Officer, as well as the senior member on our Loan, Asset Review, ALCO and Arizona MultiBank Investment Committees. Alan had voted on, reviewed, or opined on, essentially every loan we made-totaling over \$1.2 billion.

In 2012, Alan resigned from the board and became Clearinghouse CDFI's Chief Financial Officer. As CFO, he led our finance, funding, and loan servicing teams. Alan contributed significantly to our executive team during a period of tremendous growth and geographic expansion.

Always the CPA, many of our corporate policies, practices, and operations can be attributed to Alan's conservative and principled approach to running a financial institution. Yet, he also embraced our community focus and was extremely proud of our most impactful loans. Alan's commanding presence and dry sense of humor meant he was both respected and well-liked in the office

Alan was tenacious about continuing to work and contributing up until his final days. He could not have accomplished this without the tremendous assistance of his loving and devoted wife, Doris. A herculean effort was needed each morning just getting into their car.

They would then make the long trek from home to our office so that Alan could continue his responsibilities as CFO for the company he loved so much. Alan never complained nor wanted any sympathy from any of his co-workers. He was truly a role model for commitment, dedication, and a "never quit attitude".

Clearinghouse CDFI owes much to Alan Orechwa. He was my personal mentor, friend, and a role model for 20-plus years. We have benefited greatly from, and relied upon, his wisdom and guidance. Thank you, Alan.

Alan will be profoundly missed.

- Douglas Bystry, Clearinghouse CDFI President/CEO

A Special Thanks to our **Trailblazer Sponsor!**



Clearinghouse CDFI

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LAS VEGAS OFFICE:

2300 W. Sahara Avenue Suite 1100 Las Vegas, NV 89102



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